



Q: Desirable Properties

• If you had a blank sheet of paper – if you could start over – what criteria would you use to design the state's tax system?



- Governing magazine, Febr. '03, *The Way We Tax: A 50-State Report*
 - Adequacy
 - Fairness
 - Management



- Adequacy
 - Generates enough money (both short and long term)
 - Responds to structural changes in the economy
 - Stable
 - Well balanced
 - Multiple sources
 - Competitive
 - Doesn't deviate from other states



- Adequacy
- Fairness
 - Similar taxpayers are treated equally
 - Taxpayers with greater ability to pay should pay more – avoid "regressive" structure
 - Minimal effect on economic decisions
 - Low rates, broad base
 - Minimize exemptions, which are distortionary



- Adequacy
- Fairness
- Management
 - Accountability simple, understandable, visible
 - Economical low administrative & compliance costs
 - High voluntary compliance rates



Four-Star Rating System

- ** * * not perfect, but stands out from the pack
- ** room for improvement but doing well
- ★★- state could continue to function, but clear elements that could benefit from change
- ★- needs dramatic reform



Arizona's Rankings – 2 Stars

- **★★** Adequacy
- ** Fairness
- **★★** Management



Analysis for Arizona

Editors note:

- \$1 bill in tax cuts enacted since early 90's
- Alternative fuel tax rebate that cost rainy day fund
 - Approx. \$200 mill
- System more reliant on sales tax
- "Arizonan's have a visceral hatred of almost any new tax or higher tax"
- Voter initiative to require 2/3rds super majority to raise taxes
- DOR's outdated technologies



Major Types of Taxes

- Three-Legged Stool:
 - Consumption
 - Sales & use (transactions)
 - Income
 - Individual and corporate
 - Wealth
 - Real & personal property
 - Estate tax
 - Vehicle license tax



Consumption

- "relying on the sales tax is like riding a horse that is rapidly dying"
- Today, we buy fewer products and more services
- Growth in Internet sales (difficult to collect tax due)
- No standardization across jurisdictions
- Hits low income households harder



- Property taxes
 - Incredibly unpopular, large noticeable lumps
 - Can be unfair if valuations not consistent
 - Personal property tax (business equipment) hurts competiveness
 - Can hurt fixed income-elderly
 - Heavily used by schools and counties
 - Erosion of base
 - Enterprise zones
 - "Special deals" (recruitment, valuation methods)



- Income taxes
 - "Corporate income taxes belong on the endangered species list"
 - Apportionment formulas
 - Hard to collect
 - Holding companies can shift income to subsidiaries in other states to avoid tax
 - Popular financial incentive tool for recruiting new firms



- Income taxes
 - Individual income taxes second only to property tax as the most hated
 - Most of tax cuts during 1990s were here
 - Treats different kinds of income differently
 - Capital gains vs. wage income
- Estate tax -- limits are increasing



Two Fundamental Rules of Basic Finance

- Do not pay for ongoing expenses with onetime revenues
- Do not cut taxes permanently in response to transitory surges in revenues



Golden Rule of Tax Equity

 Collect the lowest possible rates on the widest possible base of taxpayers



Who Pays?

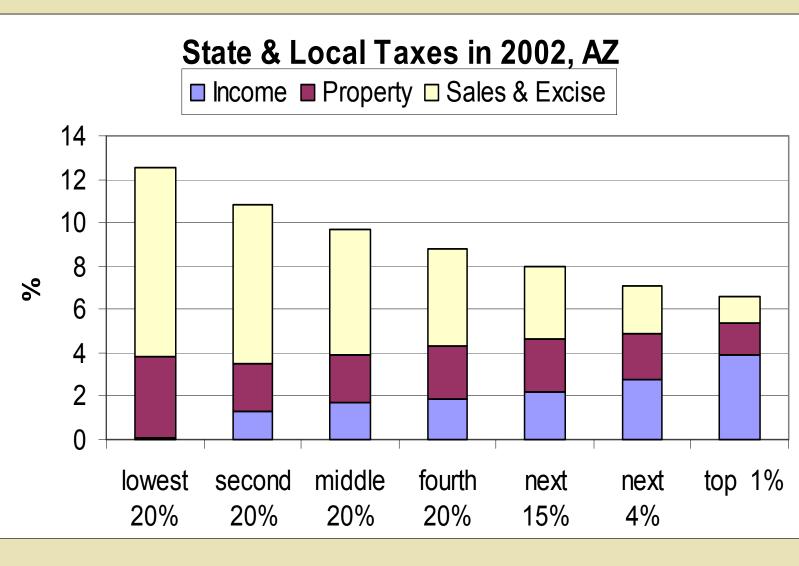
- Institute on Taxation and Economic Policy study of distributional aspects of tax systems in all 50 states
- "...most state and local tax systems take a much greater share of income from middle-and low-income families than from the wealthy... most state tax systems are regressive."
- Fairness and ability to pay



Who Pays?

- "Most states tax the wealthy at rates that are much lower than the rates on middleand low-income families."
- "...changes in state and local taxes over the past decade have made state tax systems even more regressive."







AZ Findings From "Who Pays?"

- AZ imposes one of the highest overall tax burdens on the poor (bottom 20%)
 - 12.5% effective rate is 7th highest nationally
 - 2nd among western states (WA is 1st)
- ◆ Tax burden on top 1% (4.9%) ranks 33rd
- AZ's poor pay an effective tax rate that is 2.5 times that paid by the top 1%



What About Retirees?

- Kiplinger's Retirement Planning 2002
 - Affluent retired couple with HH income of \$60,000
 - AZ (PHX) ranks 17th lowest among 51 places
 with an effective tax rate of 4.9% of income
 - 5th lowest in the West
 - Paid all of \$479 income taxes to AZ, 18% below national average
 - Source: Public Finance in Arizona, ASU



How to Offset Regressivity

- Utilize the income tax with a graduated tax structure and shift tax mix toward income
- Utilize "means-tested credits"
 - "Earned income tax credits (EITC)"
 - Personal and dependent exemptions
 - Large "zero bracket" or standard deduction
 - Elderly, low income & renters property tax credit, homestead exemptions, "circuit breakers"
- Continue to tax capital gains
- Exempt groceries from sales tax
- Minimize the use of "excise taxes"



Did AZ Spend Too Much?

- Cato Institute study, States Face Fiscal Crunch after 1990s Spending Spree
 - Concludes that states spent too much when revenues were strong
 - Advocates an expenditure limitation capped by the sum of growth in population and inflation
 - BUT, this doesn't apply to AZ
 - from 1990-2001, AZ's tax revenue grew by 93%, population and inflation by 96%



Public Finance in Arizona

- Source: ASU College of Business
- "As a percent of personal income, revenues currently are the lowest since records began in FY 1971"
- The combined tax burden in AZ is below the national average... between 11 and 17%...and has dropped considerably since the early 1990s"
- "Per capita spending on operations in FY 2000 was 5th lowest, 19% below average"



Reasons for Current Deficits

- Tax cuts and narrowing of tax base
 - Since 1993, taxes were cut by \$1.2 billion
 - One-third of taxes collected in FY 92
 - Adjusting for inflation and population growth, \$1.8 billion *per year* no longer being collected
 - Property tax eliminated in 1996 \$267 million
 - Sales tax exemptions of \$284 million



Reasons for Current Deficits

- Tax cuts and narrowing of tax base
 - Reductions in income taxes
 - Individual \$870 million per year
 - Corporate \$121 million per year
 - Current income tax credits
 - Individual \$200 million per year
 - Corporate \$100 million per year



Reasons for Current Deficits

- Tax cuts and narrowing of tax base
 - "Other taxes \$237 million
 - (VLT, insurance premium, etc)
- Failure to adequately fund "BSF"
- Growth in demand for government



Conclusions

 Adequacy and fairness of AZ's tax system were significantly compromised during the past decade



Taxation Theory and Reality

 "There is probably no other field in which the distance between academic theory and what really happens on the street is so enormous." – Governing magazine